Notice of Structural Reform of Food Division

Nippon Flour Mills Co., Ltd. (President and COO: Masayuki Kondo; Head office: Chiyoda-ku, Tokyo) will implement structural reform of the food division as of October 1, 2019, to respond to changes in the business environment including trade liberalization and to boost the food business. Details are as follows.

1. Overview of structural reform

(1) The structure of the Food Sales Division will change from the current threedepartment system to a five-department system to enhance the food sales structure.

The Food Material Department, Processed Food Department and Frozen Food Department will be reorganized as "Supervision/Management Department," "Food Department 1," "Food Department 2," "Food Department 3" and "Food Department 4."

(2) Range of operation for each department of the Food Sales Division

Supervision/Management Department • • • • Supervision/management of Food Sales Division, extensive sales of foods

Food Department 1 · · · · Institutional premix

Food Department 2 · · · · Pasta, pasta-related products

Food Department 3 • • • • Dry grocery (excluding pasta, pasta-related products)

Food Department 4 • • • • Frozen foods (excluding pasta, pasta-related products)

2. Date of reform

October 1, 2019